



# MEANINGFUL HUMAN CONTROL IN MILITARY APPLICATIONS, A NATO PERSPECTIVE

**AI TECH AGORA,  
26 FEBRUARY 2020**

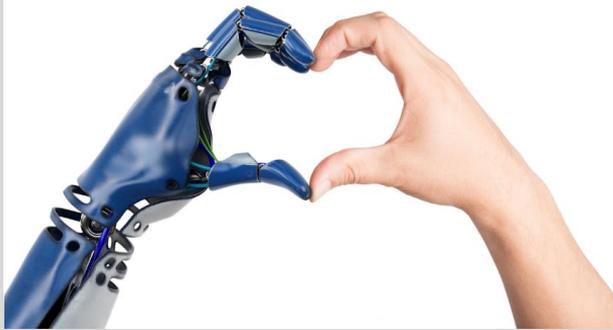
Dr. Jurriaan van Diggelen

**TNO** innovation  
for life

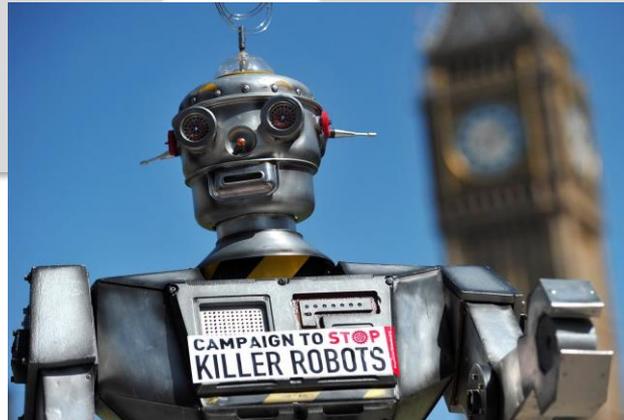
The image features three large, stylized red question marks scattered across a solid black background. The question marks are positioned in the upper left, upper right, and lower center areas. In the center of the image, the words "MILITARY APPLICATIONS" are written in a bold, white, sans-serif font. The text is horizontally centered and partially overlaps the middle question mark.

**MILITARY APPLICATIONS**

# USE AI FOR GOOD PURPOSES



*“AI should cultivate  
Human well-being”*



*The New York Times*

*June 1, 2018*

*Google Will Not Renew Pentagon  
Contract That Upset Employees*



After employees protested, a Google executive said Friday that the company will not renew a contract to work on artificial intelligence with the Pentagon after it expires next year. (Shane Lirio/Reuters)

# MY ACTIVITIES AT TNO

- › Project leader of Dutch Defense research projects on
  - › Human-machine teaming
  - › Meaningful Human Control
- › Chair of Nato activities on Meaningful Human Control
- › Coordinating Manning and Automation portfolio for Dutch Navy

## Why?

- To help Dutch Defense, Safety and Security
- To help preventing harmful and unethical applications of AI
- To help adopting multiple perspectives

# DUTCH DEFENSE

## Hijacked ship's crew rescued from pirates near Somalia

🕒 9 April 2017

[f](#) [📧](#) [🐦](#) [✉](#) [Share](#)



# HOW FAR DO WE WANT TO GO?



# (MILITARY) AI REQUIRES MULTIPLE PERSPECTIVES



- Military AI roadmaps heavily rely on dual use technologies
- Applications require diverse perspectives from
  - Operational users, Academia, Industry
  - Multi-disciplinary: AI, Systems engineering, Human Factors, Legal, Ethics...
  - Multiple countries, ethnicities, etc.



**NATO PERSPECTIVE**



**NATO**

Year founded:

**1949**

NATO has **2** official languages  
(English and French)

Number of member nations: **29**

Article **5** lays out the principle of  
collective defense

Number of members  
without an army: **1** (Iceland)



# Organisation & Agencies

# Military

# Civilian

## Organisations and agencies

- Support**
  - NATO Support and Procurement Agency (NSPA) 
  - Logistics Operations Segment
  - Central Europe Pipeline System Programme
  - NATO Airlift Management Programme

## Communications and information

- NATO Communications and Information Agency (NCI Agency) 
- NATO C3 Organisation
- NATO C3 Services Agency (NCSA)
- NATO Consultation, Command and Control Agency (NCCA)

## Science and Technology (S&T)

- NATO Science and Technology Organisation (STO)
  - Science and Technology Board
  - Programme Office for Collaborative S&T
  - Centres for Maritime Research and Experimentation (CMRE)
- NATO Standardization Office (NSO)
- NATO Term: The Official NATO Terminology Database

## Programme Offices

- NATO Alliance Ground Surveillance Management Agency (AGS/MSA)
- NATO Helicopter Design and Development Production and Logistics Management Agency (NHHEM)
- NATO Medium Extended Air Defence System Design and Development, Production and Logistics Management Agency (NAMEADSM)
- NATO Sea Sparrow Surface Missile System Office
- NATO Airborne Early Warning and Control Programme Management Agency (NAPMA)

## Civil Emergency Planning

- Senior Civil Emergency Planning Committee (SCEPC)
- Civil Emergency Planning Boards and Committees
- Euro-Atlantic Disaster Response Coordination Centre (EADRCC)

## Air Traffic Management, Air Defence

- The NATO Air Defence Committee (NADC)
- Military Committee Air Defence Study Working Group (MC-ADSWG)
- NATO Programming Centre (NPC)

## Airborne Early Warning

- The NATO Airborne Early Warning and Control Programme Management Organisation (NAPMAO)

## Electronic Warfare

- NATO Electronic Warfare Advisory Committee (NEWAC)

## Meteorology

- Military Committee Meteorological Group (MCMG)

## Military Oceanography

- The Military Oceanography (MLOGC) Group

## Education and Training

- NATO Defense College (NDC)
- The NATO School - Oberammergau, Germany
- NATO Communications and Information Systems (NCIS) School
- The NATO Training Group (NTG)
- NATO Maritime Interdiction Operational Training Centre - NMOTC - Souda Naval Base, Crete, GR

## NATO accredited Centres of Excellence

- Centre for Analysis and Simulation for the Preparation of Air Operations (CASPOA)
- Civil Military Cooperation (CMC)
- Coast Weather Operations (CWO)
- Combined Joint Operations from the Sea (CJOS)
- Command & Control (C2)
- Cooperative Cyber Defence
- Counter Improvised Explosive Devices (CIED)
- Counter-Intelligence Centre of Excellence
- Crisis Management and Disaster Response Centre of Excellence (CMDR CDE)
- Defence Against Terrorism (DAT)
- Energy Security Centre of Excellence
- Explosive Ordnance Disposal (EOD)
- Human Intelligence (HUMINT)
- Joint Air Power Competence Centre (JAPCC) 
- Joint Chemical, Biological, Radiological, & Nuclear Defence (JCBRN)
- Military Engineering (MLENG)
- Military Medicine (MILMED)
- Military Police (MP)
- Modelling and Simulation (MS)
- Mourain Warfare (MW)
- Naval Mine Warfare (NMW)
- Operations in Confined and Shallow Waters (CISW)
- Security Force Assistance
- Stability/Paving Centre of Excellence
- Strategic Communications Centre of Excellence (CDE STRATCOM)

## Project Steering Committees/Project Offices

- Alliance Surveillance Capability Provisional Project Office (AGS/PPC)
- Batesfield Information Collection and Exploitation System (BICES)
- NATO Continuous Acquisition and Life Cycle Support Office (CALC)
- NATO ICRC/ICRC Office
- Munitions Safety Information Analysis Center (MSIAC)

## Military structure

### The Military Committee

#### International Military Staff

- Intelligence (INT)
- Operations and Plans (O&P)
- Policy and Capabilities (P&C)
- Cooperative Security (CS)
- Logistics and Resources (LAR)
- NATO Headquarters C3 Staff (NHQC3S)
- NATO Situation Centre (SITCEN)

#### Allied Command Operations (ACO)

- Supreme Headquarters Allied Power Europe (SHAPE) - Mons, BE   
- Headquarters Allied Joint Force Command HQ Brunssum - Brunssum, NL  
- Headquarters Allied Joint Force Command Naples - Naples, IT 
  - NATO Military Liaison Office Belgrade
  - NATO Headquarters Sarajevo (NHQSA) - Sarajevo, BA
  - NATO Headquarters Skopje (NHQSK) - Skopje, North Macedonia
- Headquarters Allied Maritime Command HQ - Northwood, GB 
  - Standing NATO Maritime Groups
    - Standing NATO Maritime Group 1 (SNM1)
    - Standing NATO Maritime Group 2 (SNM2)
    - Standing NATO Mine Countermeasures Group 1 (SNMCMG1)
    - Standing NATO Mine Countermeasures Group 2 (SNMCMG2)
  - MARCOM Subordinate Commands
    - NATO Maritime Air Command (COMMARAIR)
    - NATO Submarine Command (COMSUBNATO)
    - NATO Shipping Centre

#### Allied Command Transformation (ACT)

- Headquarters Supreme Allied Commander Transformation (HQ SACT) - Norfolk, US  
- Joint Warfare Centre (JWC) - Stavanger, NO  
- NATO Training Group
  - NATO Joint Force Training Centre (JFTC) - Bydgoszcz, PL
  - NATO Maritime Interdiction Operational Training Centre (NMOTC) - Souda Naval Base, Crete, GR
  - NATO School - Oberammergau, DE
  - Joint Analysis and Lessons Learned Centre - Lisbon, PT

#### Other NATO Command & Staff Organizations

- Canada-US Regional Planning Group (CUSRPG)
- Combined Joint Planning Staff (CJPS) - Mons, BE
- Headquarters Allied Command Europe Rapid Reaction Corps (ARRC) - Innsbruck-Gloucester, UK    
- Headquarters EUROCCORPS in Strasbourg, FR    
- Multinational Corps Northeast - Szczecin, PL    
- Headquarters Rapid Deployable Corps Italy - Milan, IT
- Headquarters Rapid Deployable Corps Turkey - Istanbul, TR
- Headquarters Rapid Deployable German-Netherlands Corps - Munster, DE    
- Headquarters Rapid Deployable Corps Spain - Valencia, ES
- Headquarters Rapid Deployable Corps France in Lille, FR    
- Headquarters Rapid Deployable Corps Greece in Thessaloniki, GR
- Other Staffs and Commands Responsible to SACEUR
  - Immediate Reaction Forces (Maritime)
    - Naval Striking and Support Forces - STRIKFORNATO - Lisbon, PT
    - NATO Airborne Early Warning & Control Force (HQ NAEW&C Force) Gk

## Civilian structure

- NATO Headquarters   
- Permanent Representatives and National Delegations
- International Staff (IS)

### Private Office (PO)

- Special Representative on Women, Peace and Security

### Political Affairs and Security Policy Division

- NATO Liaison Office (NLO) in Georgia
- Office of the NATO Liaison Officer (NLO) in Central Asia
- Partnership for Peace Documentation Center

### Operations Division

- Civil Emergency Planning
- Euro-Atlantic Disaster Response Coordination Centre (EADRCC)
- NATO Situation Centre
- NATO Advisory and Liaison Team (NALT)

### Emerging Security Challenges Division

- Science for Peace and Security
- The Weapons of Mass Destruction Non-Proliferation Centre (WMDC)
- Defence Against Terrorism Programme of Work (DAT POW)

### Defence Policy and Planning Division

- NATO Liaison Office - NLO, Ukraine

### Defence Investment Division

- The Conference of National Armaments Directors (AC/25B)
  - Group of National Directors on Codification (AC/135)
  - NATO Naval Armaments Group (NNAAG) (AC/141)
  - NATO Air Force Armaments Group (NAFAG) (AC/224)
  - The Joint Capability Group Intelligence, Surveillance and Reconnaissance (JCGISR)
  - NATO Army Armaments Group (NAAG) (AC/225)
  - Alliance Future Surveillance and Control Project Group (AFSC PG)
    - Ballistic Missile Defence (BMD)
    - CBAD Ammunition Safety Group (AC/326)
    - Life Cycle Management Group (AC/327)
    - NATO Industrial Advisory Group (NIAG)
    - CIED Activities
      - Industry Relations

### Public Diplomacy Division

- Co-sponsorship grants
- NATO Information and Documentation Centre, Kyiv, Ukraine
- NATO Information Office in Moscow (in Russian)
- NATO Contact Point Embassies in partner countries

### Executive Management

- Archives
- NATO Internship Programme
- NATO Multimedia Library
- Recruitment Service
- Joint Intelligence and Security Division (JIS)
  - NATO Office of Resources (NOR)
  - NATO Office of Security (NOS)
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NATO Science and Technology Organisation

Centres of Excellence

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      - Combined Air Operations Centre (CAOC) Toronjén
      - Combined Air Operations Centre (CAOC) Uedem
      - Deployable Air Command and Control Centre (DACC)
    - Headquarters Allied Land Command - Izmir, TR
      - The NATO CIS Group
      - Rapidly Deployable Corps Headquarters
        - Headquarters Allied Command Europe Rapid Reaction Corps (ARRC) - Innsworth-Gloucester, UK
        - Headquarters EUROCORPS in Strasbourg, FR
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NATO Industry Advisory Group

ACT - JALLC

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  - Operations Division**
    - Civil Emergency Planning
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    - NATO Situation Centre
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    - Defence Investment Division
      - The Conference of National Armaments Directors (AC/25B)
      - Group of National Directors on Codification (AC/135)
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      - Baltic Missile Defence (BMD)
      - CBAD Armaments Safety Group (AC/226)
      - Life Cycle Management Group (AC/327)
      - NATO Industrial Advisory Group (NIAG)
      - CIED Activities
        - Industry Relations
    - NATO Naval Forces, Sensor and Weapons Accuracy Check Sites (FORACS)
      - Air and Missile Defence Committee (AMDC) (AC/236)
      - Aviation Committee (AVC) (AC/252) site is under construction
      - Munitions Safety Information Analysts Center (MSIAC)
  - Public Diplomacy Division**
    - Co-sponsorship grants
    - NATO Information and Documentation Centre, Kyiv, Ukraine
    - NATO Information Office in Moscow (in Russian)
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**MEANINGFUL HUMAN CONTROL**



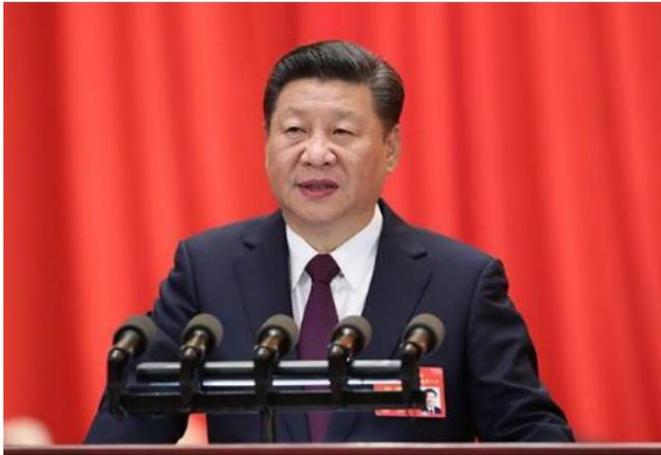
US & WORLD | TECH | ARTIFICIAL INTELLIGENCE

# Putin says the nation that leads in AI 'will be the ruler of the world'

The Russian president warned that artificial intelligence offers 'colossal opportunities' as well as dangers

By James Vincent | @jvincent | Sep 4, 2017, 4:53am EDT

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***“... by 2030, China’s AI theories, technologies, and applications should achieve world leading levels, making China the world’s primary AI innovation center...”***

## **6 VOORALSNOG LIJKT CHINA DE RACE TE WINNEN**

Deze mondiale race om de beste en meeste AI speelt zich vooral af tussen de VS en China, waar China en route is om gaan winnen. Dit blijkt uit een vergelijking van Nederland en/of Europa met China en de VS op drie vlakken.

Het onderwijs in China is weliswaar kwalitatief wat minder goed dan dat van de VS en Europa, maar China compenseert dat op twee manieren. Ten eerste heeft China een relatief hoog aantal studenten in dit vakgebied. Op haar beste drie universiteiten (lager in bovenstaande ranking) leidt China

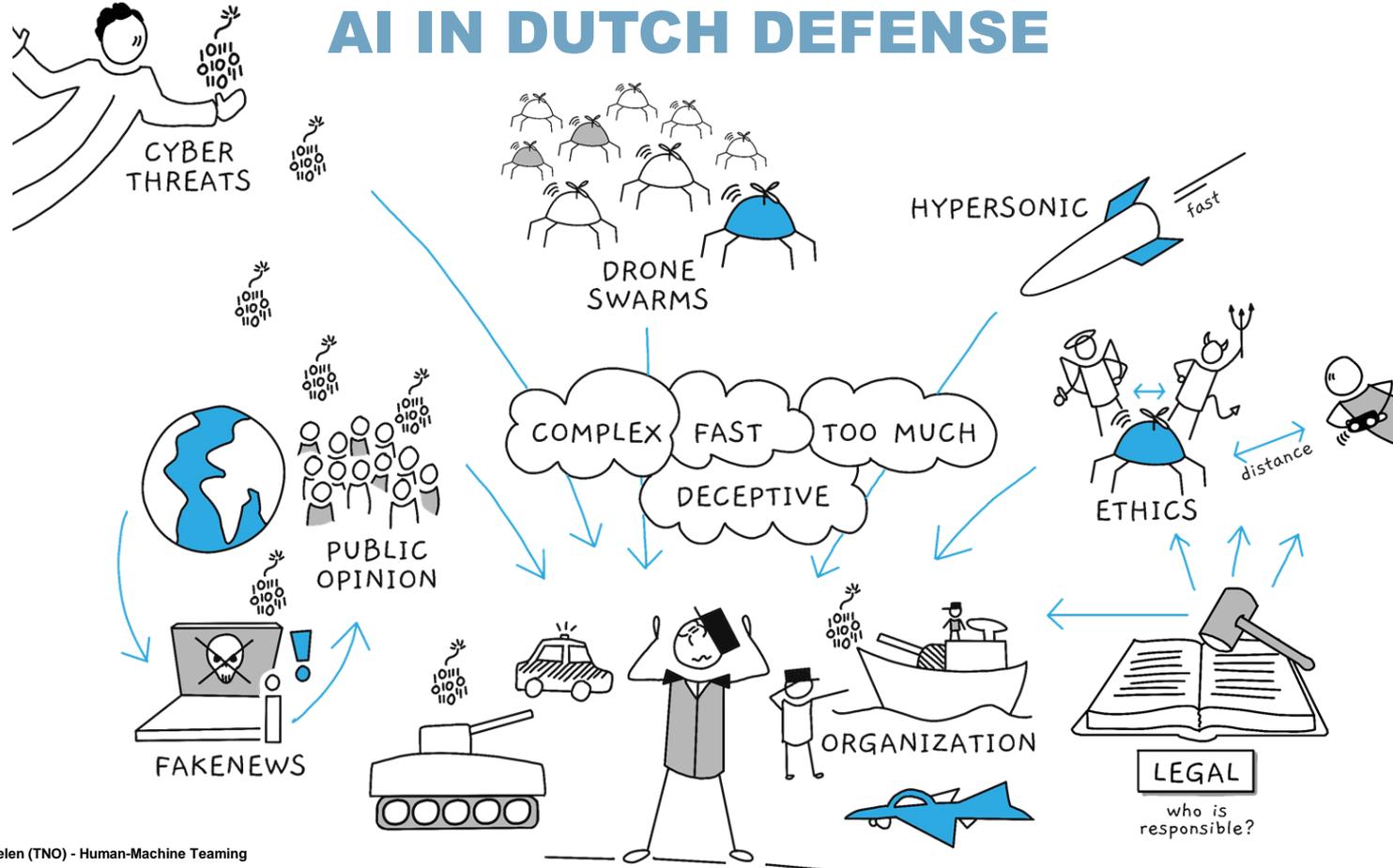
Translated from Chinese AI Development Plan, July 2017



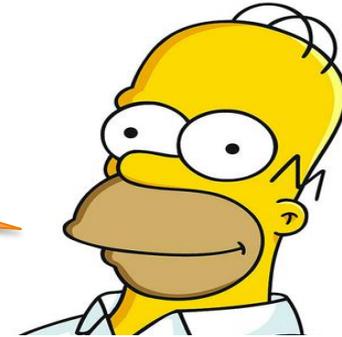
***“And we believe quite strongly that the technological sauce of the Third Offset is going to be advances in Artificial Intelligence (AI) and autonomy.”***

Former U.S. Deputy Secretary of Defense Bob Work, April 2016

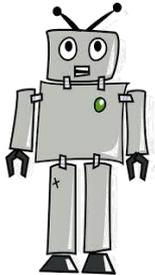
# AI IN DUTCH DEFENSE



# MEANINGFUL HUMAN CONTROL



The battle is too fast to allow human involvement,  
so we need autonomous AI!  
Artificial ethics can make war more humane.



# MEANINGFUL HUMAN CONTROL

*Prohibit all LAWS!*



**Article 36**

*Humans should exercise control over individual attacks, not simply overall operations. Only by prohibiting the use of fully autonomous weapons can such control be guaranteed.*

# NATO HFM-ET-178: MHC OVER AI BASED SYSTEMS

**AFRL**  
**TNO**  
**DSTL**  
**NASA**  
**Fraunhofer**  
**FOI**



*Humans have the ability to make informed choices in sufficient time to influence AI-based systems in order to enable a desired effect or to prevent an undesired immediate or future effect on the environment.*

## **Characteristics:**

- Human has freedom of choice
- Human has ability to impact the behaviour of the system
- Human has time to decide to engage and sufficient situation, and system understanding
- Human is capable to predict the behavior of the system and the effects of the environment (physical and information)
- Influence over AI-based systems can be achieved in various ways, such as policy-making, training, HMI design, organizational design, operations, etc.
- The above encompasses cases from instantaneous (e.g. number of seconds) to very delayed response (several hours to days, e.g. before-the-loop) to control.



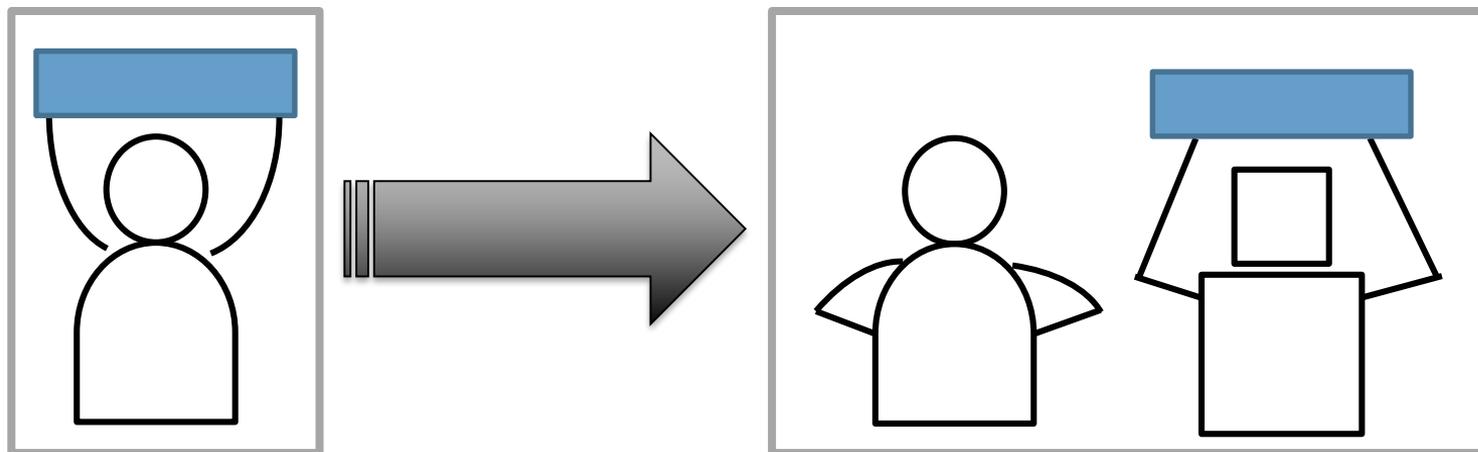
THERE'S NO SILVER BULLET

*for meaningful human control*

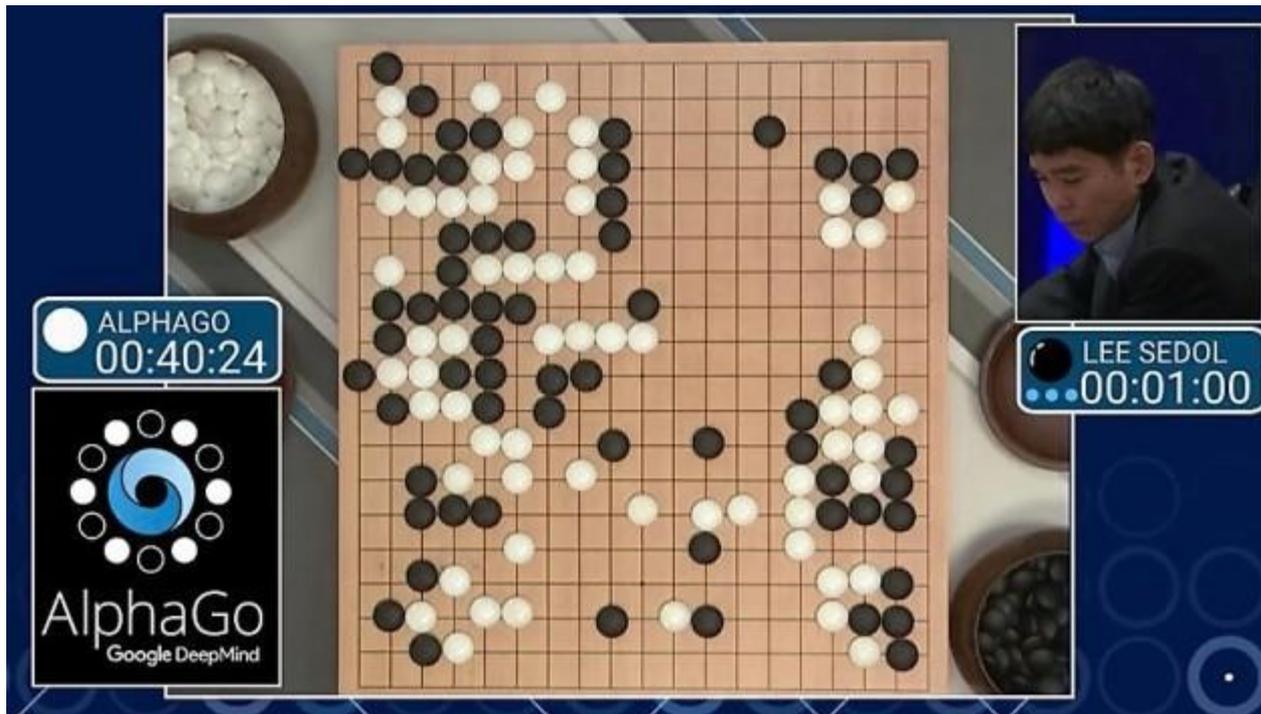
## FIVE ROLES FOR AI

- › AI as a substitution for human
- › AI as an obedient servant
- › AI as a human enhancer
- › AI as work creator
- › AI as a team partner

# ROLE 1 AI AS A SUBSTITUTION FOR HUMANS



# ALPHA (GO) ZERO



# AI AS A SUBSTITUTION FOR HUMANS REQUIRES HUMAN-LEVEL INTELLIGENCE OR ABOVE



Elon Musk   
@elonmusk

Follow

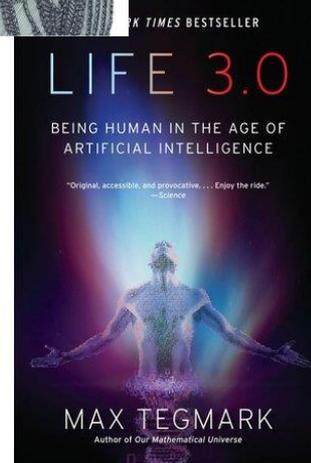
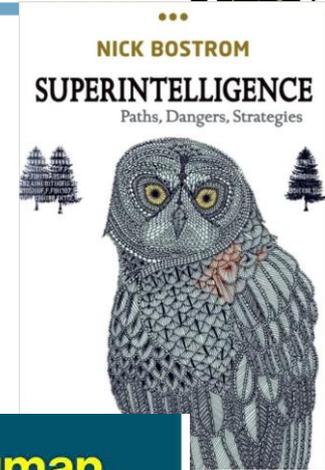
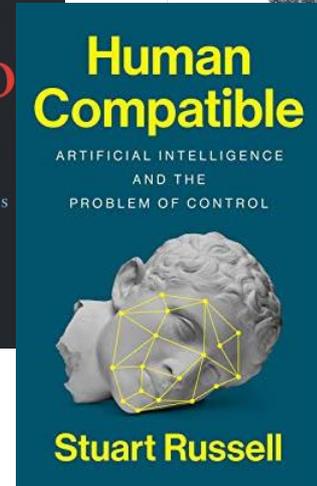
Worth reading Superintelligence by Bostrom. We need to be super careful with AI. Potentially more dangerous than nukes.

7:33 PM - 2 Aug 2014

2,596 Retweets 3,064 Likes



503 2.6K 3.1K

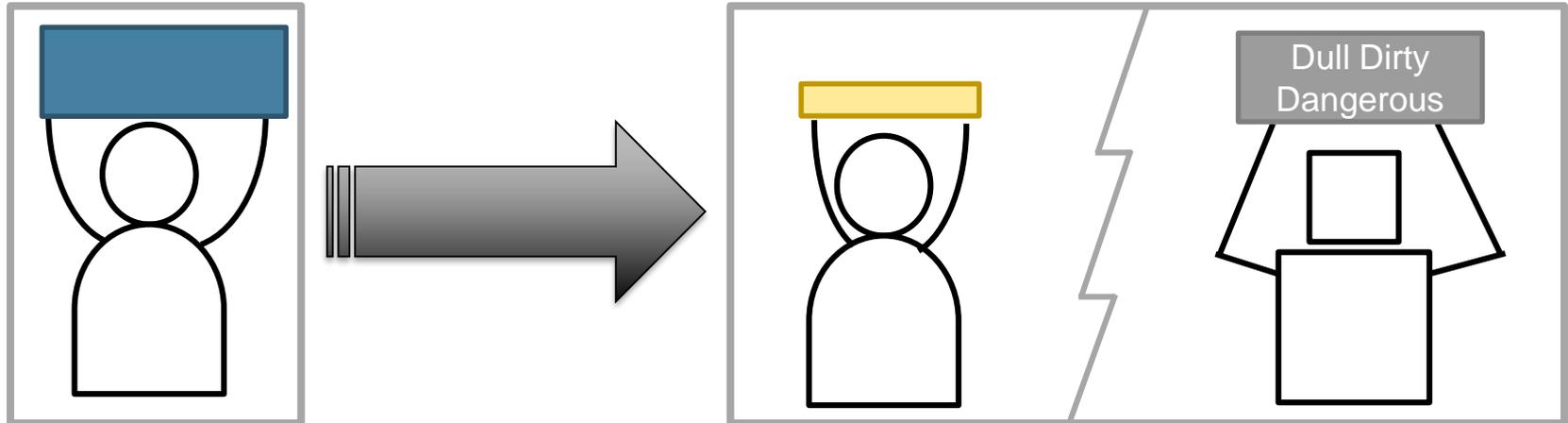
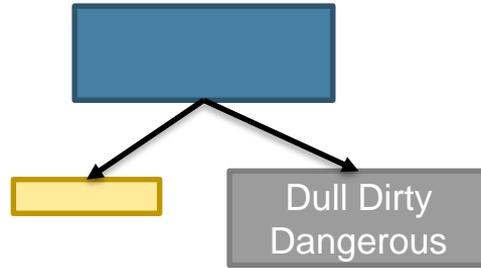


# MEANINGFUL HUMAN CONTROL OF AGI

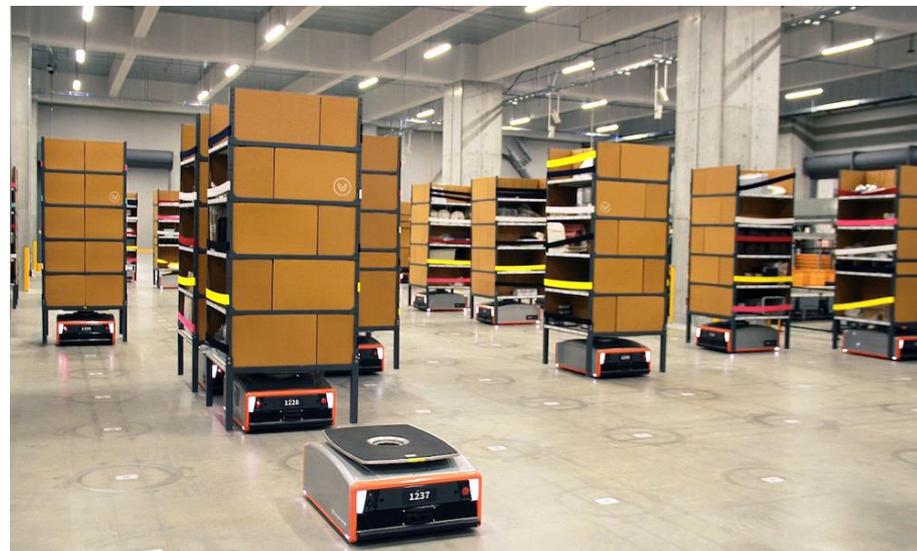


Is all about designing the proper objective function...

# ROLE 2 AI AS AN OBEDIENT SERVANT



# OBEDIENT SERVANT REQUIRES A PREDICTABLE ENVIRONMENT



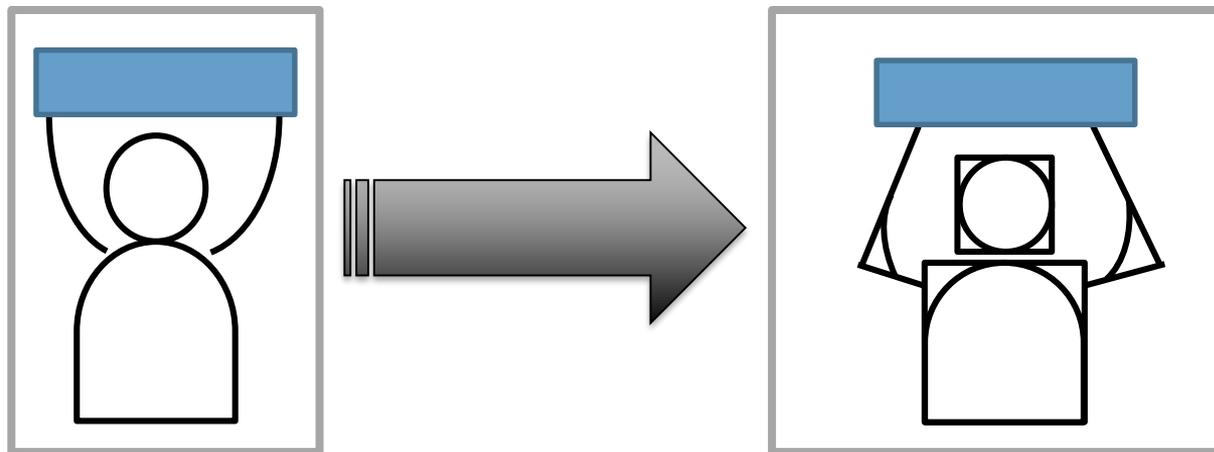
# MEANINGFUL HUMAN CONTROL OF AN OBEDIENT SERVANT

## Samsung SGR-A1

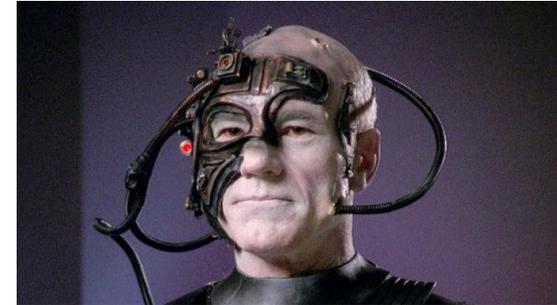
- Laser rangefinder
- IR thermographic camera
- Mounted weapons (stock)
  - 5.56 x 45-mm automatic light machine-gun
  - A lightweight 40-mm multiple-grenade launcher.



## ROLE 3: AI AS A HUMAN ENHANCER



# HUMAN MACHINE INTEGRATION



# AI AS HUMAN ENHANCER IS STILL IN ITS INFANCY

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**TOWARD DIRECT BRAIN-COMPUTER  
COMMUNICATION** 9027

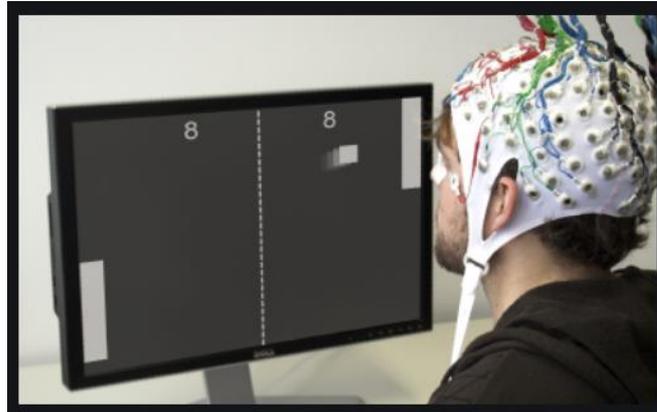
**JACQUES J. VIDAL<sup>1</sup>**  
*Brain Research Institute,  
University of California, Los Angeles, California*

Electroencephalographic or EEG signals collected on the human scalp are sustained fluctuations of electrical potential that reflect corresponding variations in the upper layers of the brain cortex below the scalp surface. The signal structure is that of a stochastic time series with almost stationary epochs of various lengths separated by sharper transitions or disruptions. Amplitudes are small (up to a few tens of microvolts) and spectral decomposition reveals that very little power remains at frequencies above 30 Hz. Most of it is contained at very low frequencies (< 1 Hz) and within the narrow bands of specific rhythms (and particularly of the 8-13 Hz alpha rhythm) that appear and disappear somewhat randomly in time. Signals collected on two or more electrodes exhibit changing levels of correlation, due either to physical proximity (that is, sharing of immediate influences from the cortical surface) or to actual coordination between different cortical sites, thus reflecting shared neuron activity within the brain itself. Spectral content and correlation have been related to various emotional and behavioral states.

Imbedded in this sustained "spontaneous" or "ongoing" electrical activity, short, distinctive (0.5-2 sec) waveforms can be found that are evoked, for instance, when a brief sensory message (stimulus) such as a brief illumination of the visual field or a tap on the forearm is received by the subject. These "evoked responses" are small (a few microvolts) and somewhat buried in the ongoing activity. The characteristics of the stimulus determine the evoked potential waveform together with the stimulus "environment," such as the level of attention of the subject, the "expectation set," and the meaning of the stimulus in the context of the experiment.

Can these observable electrical brain signals be put to work as carriers of information in man-computer communication or for the purpose of controlling such external apparatus as prosthetic devices or spaceships? Even on the sole basis of the present states of the art of computer science and neurophysiology, one may suggest that such a feat is potentially around the corner.

The Brain Computer Interface project, described later in this chapter, was meant to be a first attempt to evaluate the feasibility and practicality of utilizing the brain



1973

2020

2045?



# MEANINGFUL HUMAN CONTROL FOR HUMAN ENHANCER

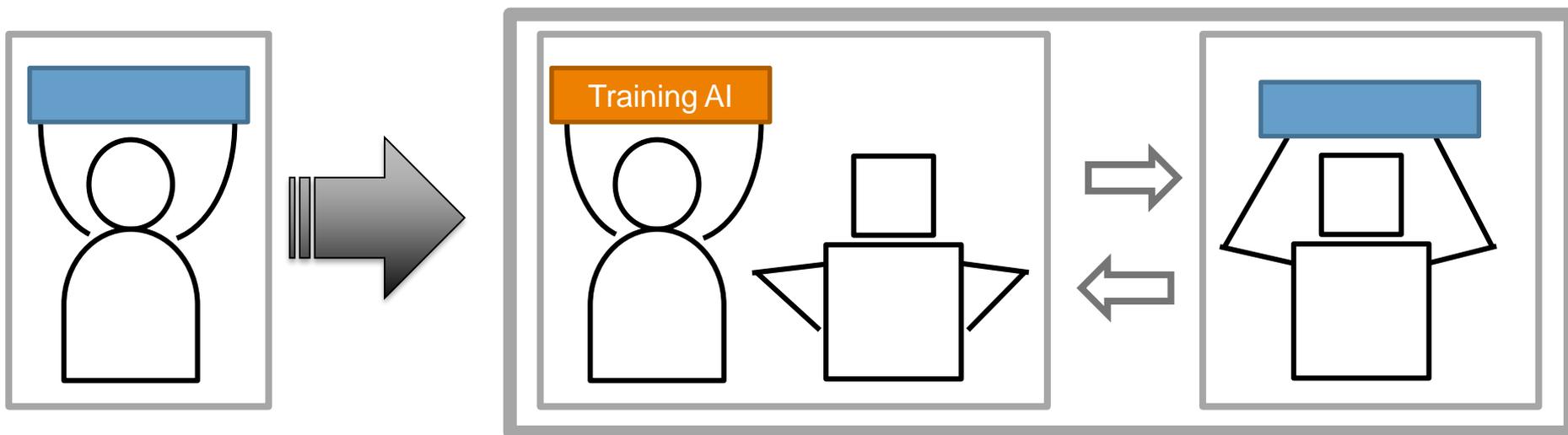


Black mirror s3e5: Men against fire



Requires humans to have appropriate trust in their “sixth sense”

## ROLE 4: AI AS A WORK CREATOR

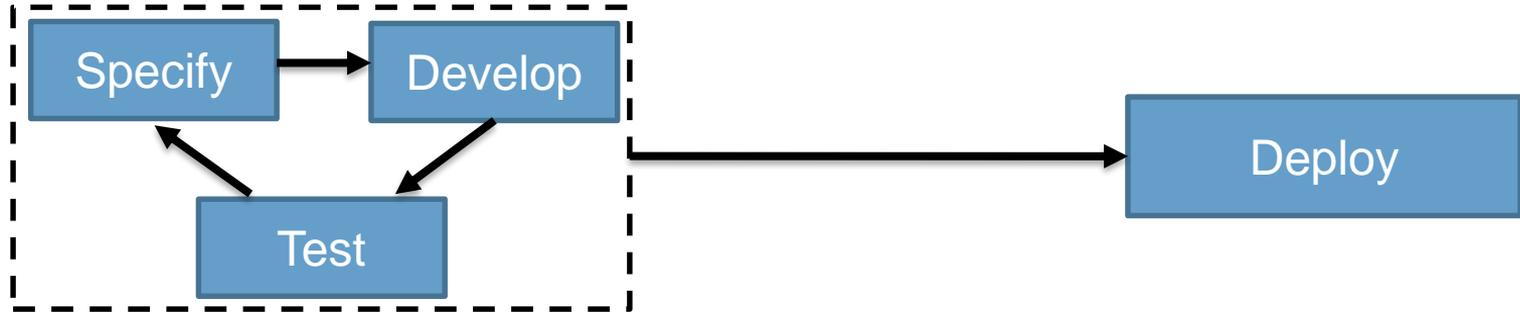


# TOWARDS CONTINUOUS DEVELOPMENT

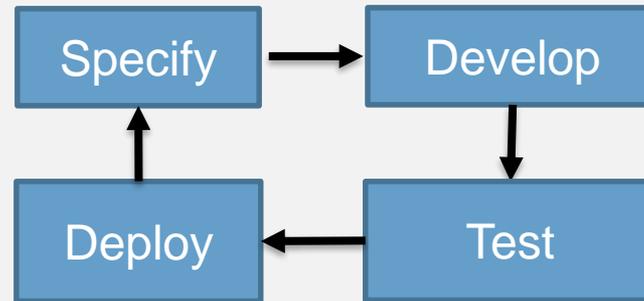
**Waterfall**



**Agile**



**AI  
Systems  
Engineering**



# CURRENTLY



**LIVE**  
from  
#GartnerSYM

**In 2020, AI will create  
2.3 million new jobs while  
eliminating 1.8 million jobs.**

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Smarter With **Gartner.**

# MHC BY AI ENGINEER

- › MHC is continuously exercised by
  - › Training Machine Learning components
  - › Simulation (red teaming)
  - › Control engineering
  - › ...
- › Value-sensitive design



(a)



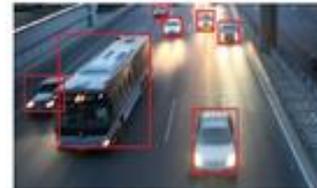
(b)



(c)



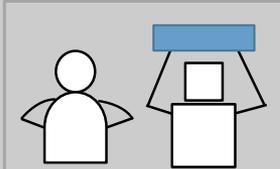
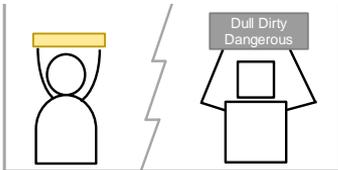
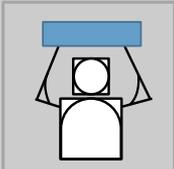
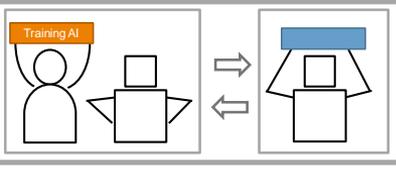
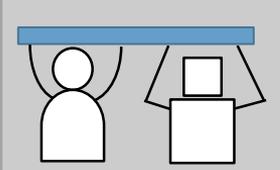
(d)



(e)

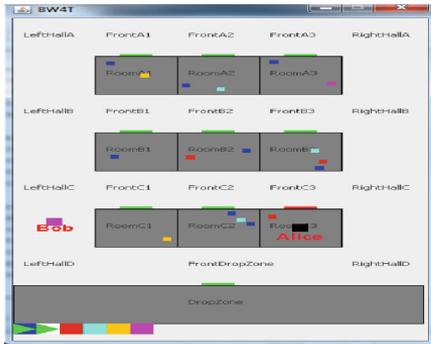
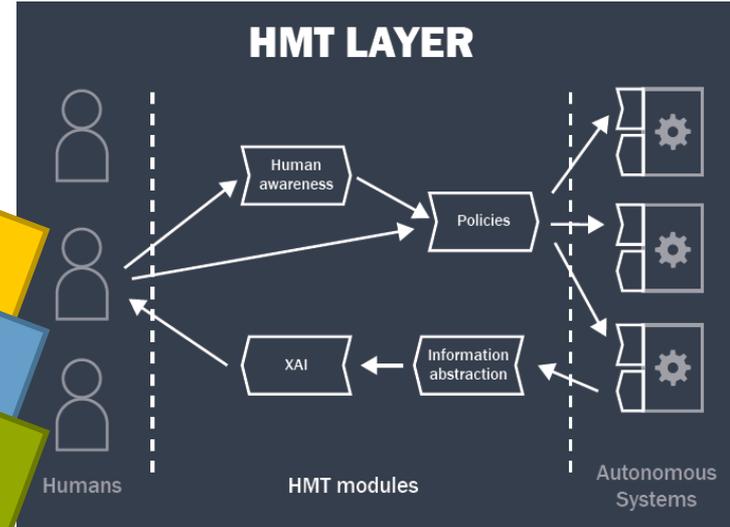


(f)

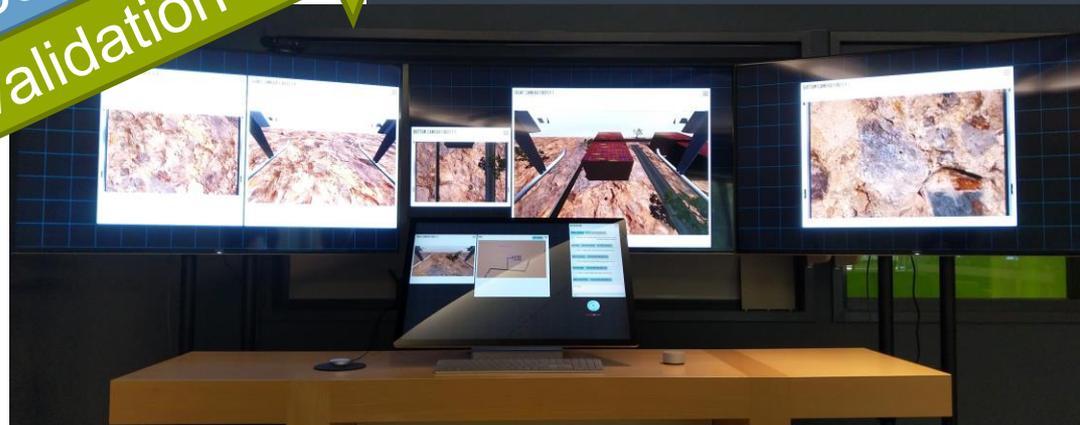
Pattern	Role of AI	Task properties	AI consequences	Human consequences
	Substitution	Ethically non-controversial	AGI or higher	Becomes irrelevant
	Obedient servant	Predictable	Must be robust	Deskilling
	Human Enhancer	Complex	Integrable with biology	Becomes upgraded
	Job creator	Complex	Must be continuously updateable	Must understand AI technology
	Teampartner	Complex	Must have teaming skills, s.a. XAI, TOM.	Must become team partner



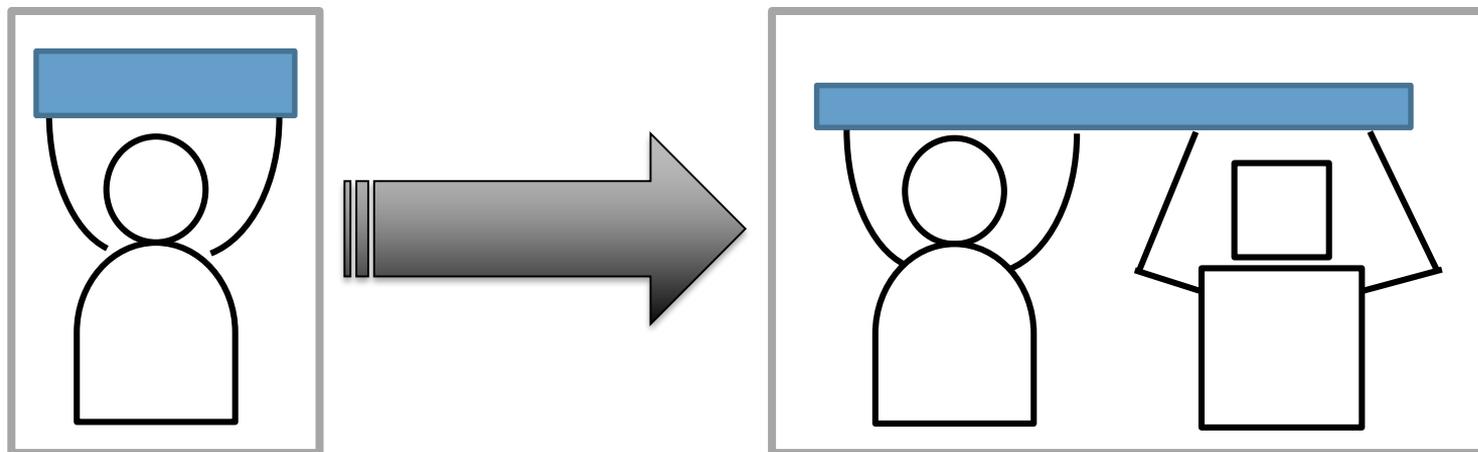
HMT specification  
HMT technology  
HMT validation



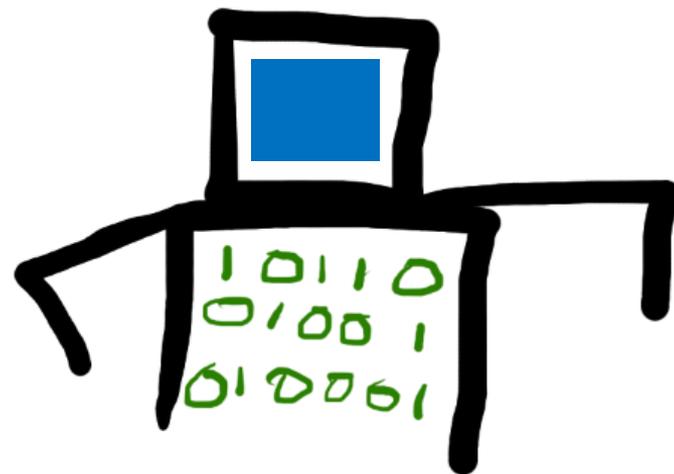
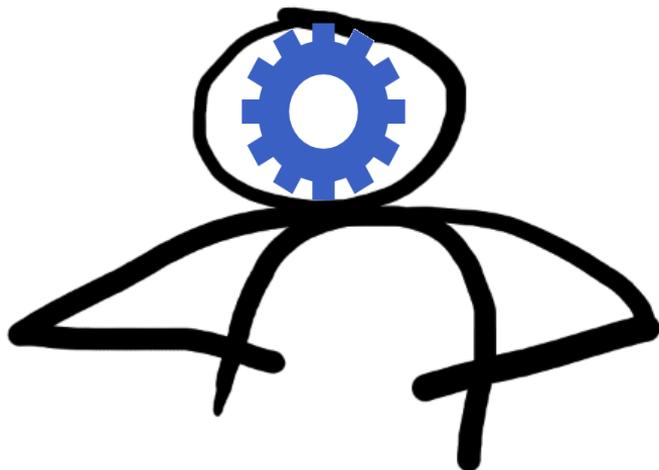
**XAI**



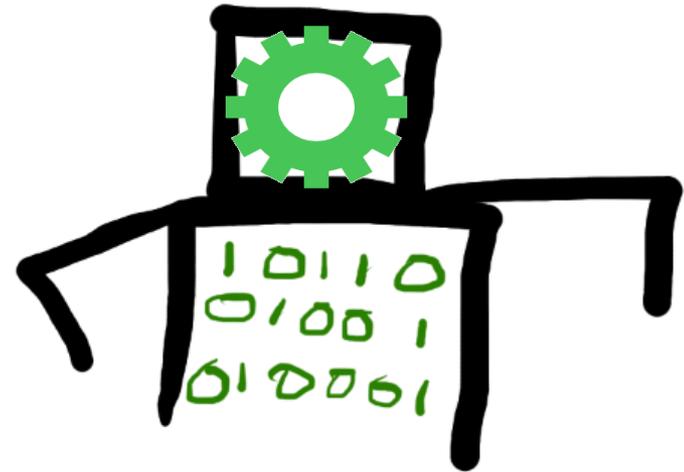
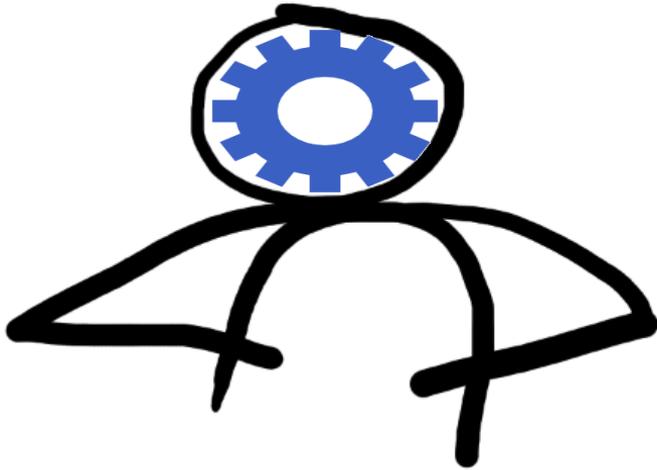
# AI AS A TEAMPARTNER



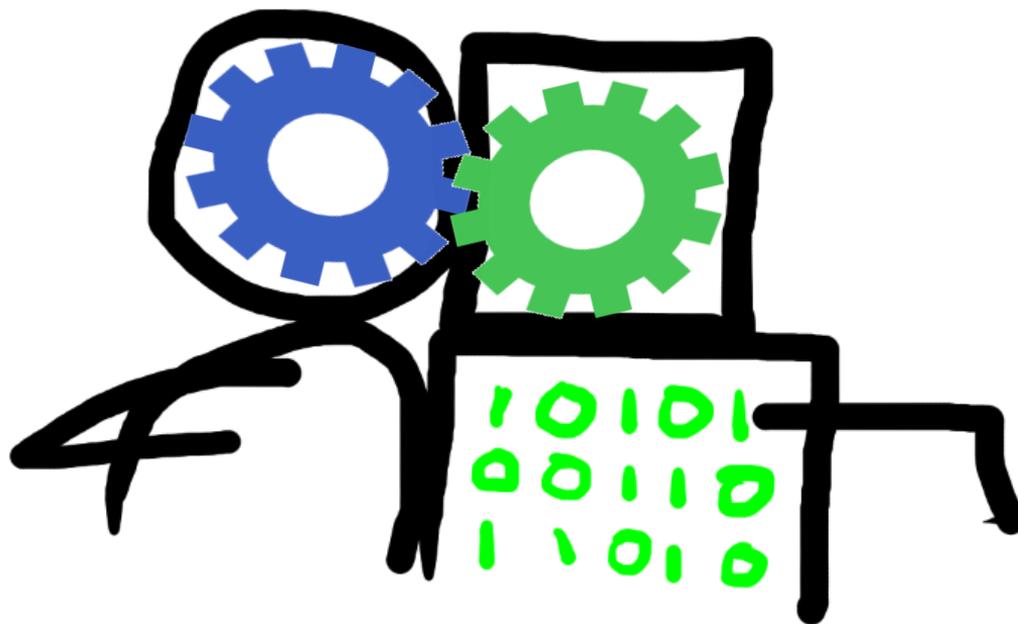
# COMPUTER AS A TOOL



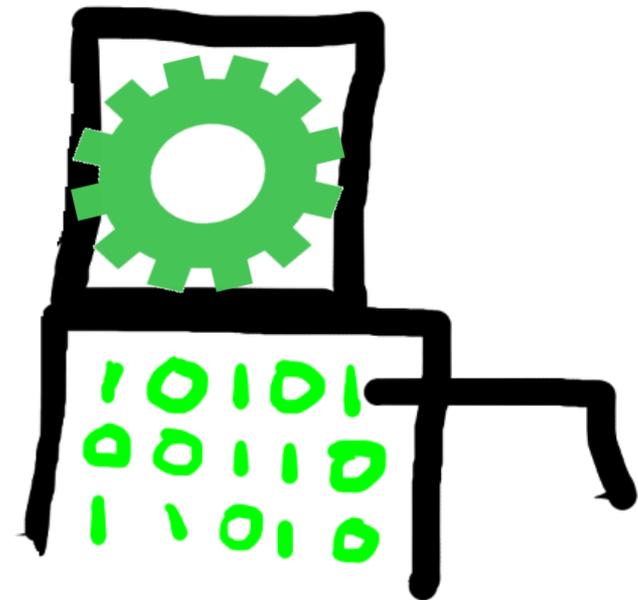
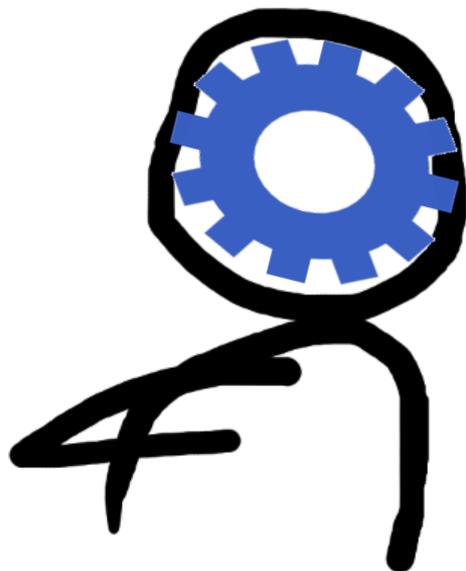
# COMPUTER AS AN ISOLATED AGENT



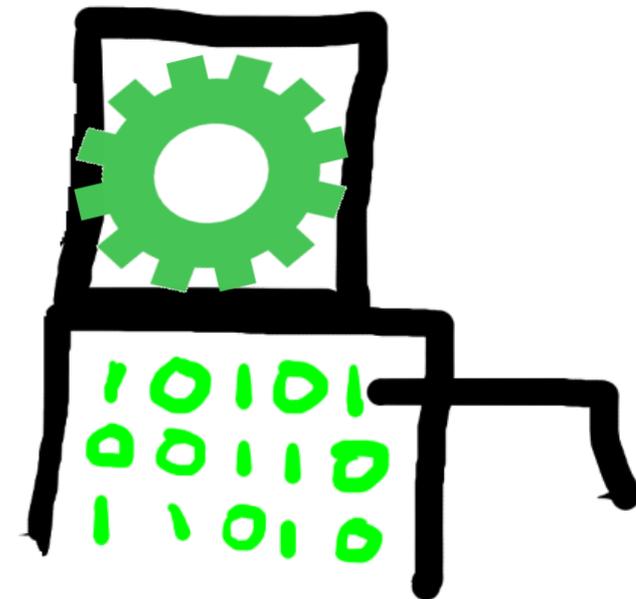
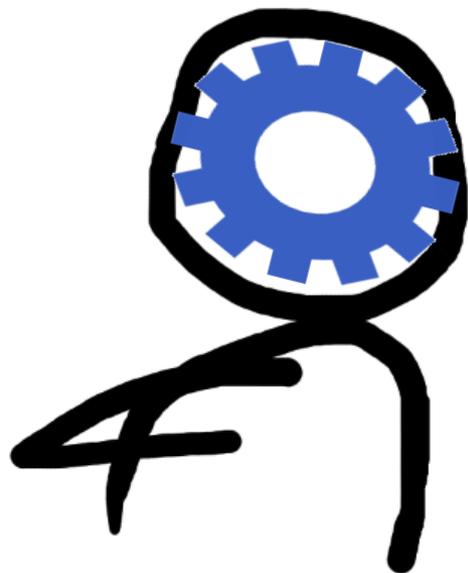
# COMPUTER AS A TEAMMATE



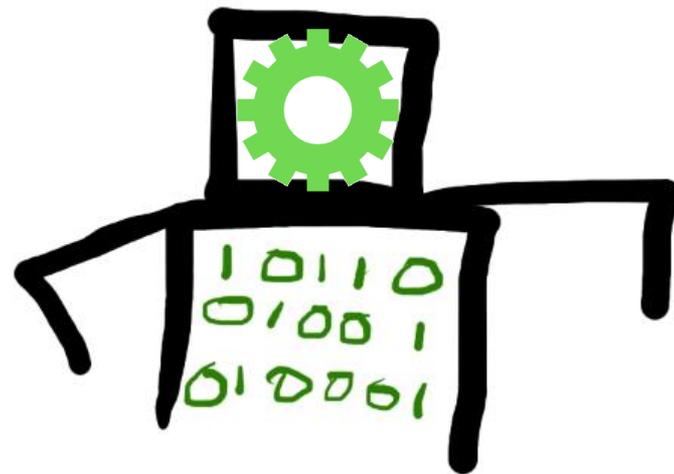
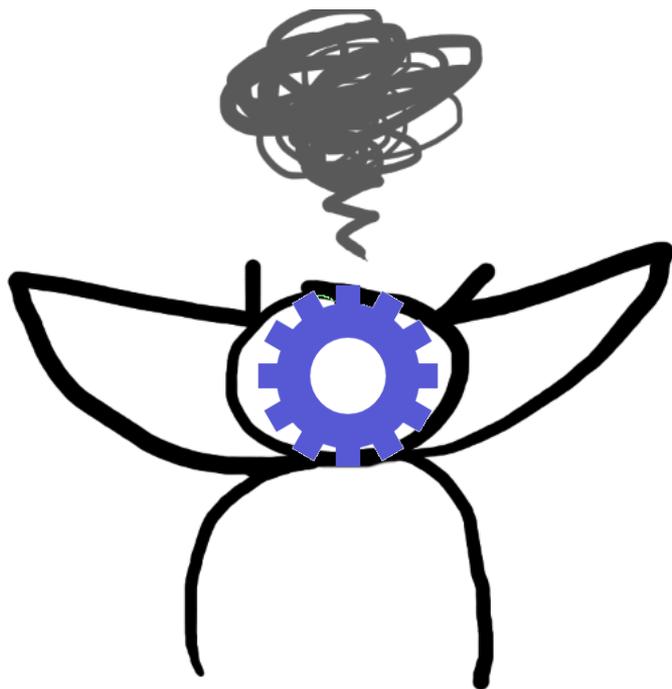
# TEAMING HAS A TEMPORAL DIMENSION



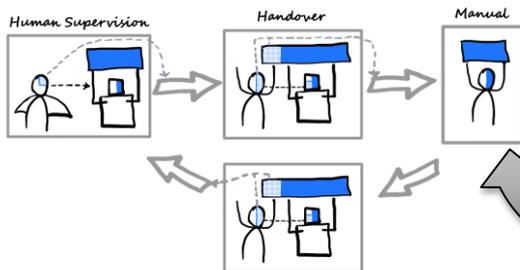
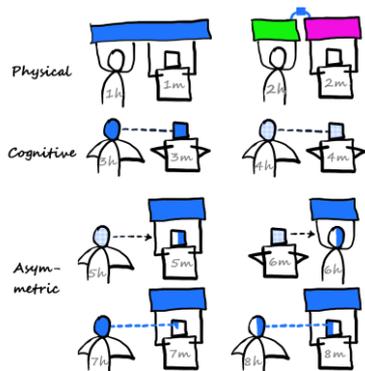
# MACHINE INITIATIVE



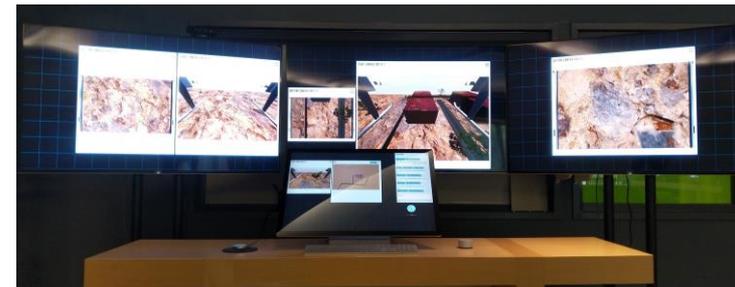
# RUNAWAY AI



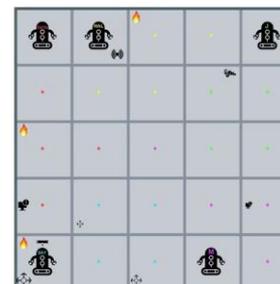
# Specify



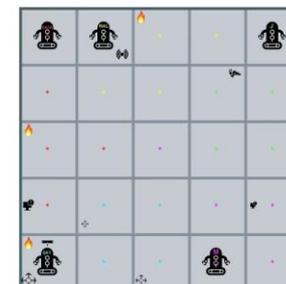
# Test



Mental Model Reasoner



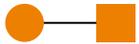
Basic Reasoner



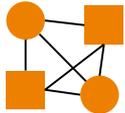
# SCALES OF HUMAN MACHINE TEAMS



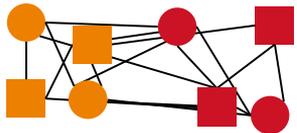
**Machine in isolation**



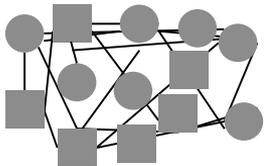
**Human Machine Dyad**



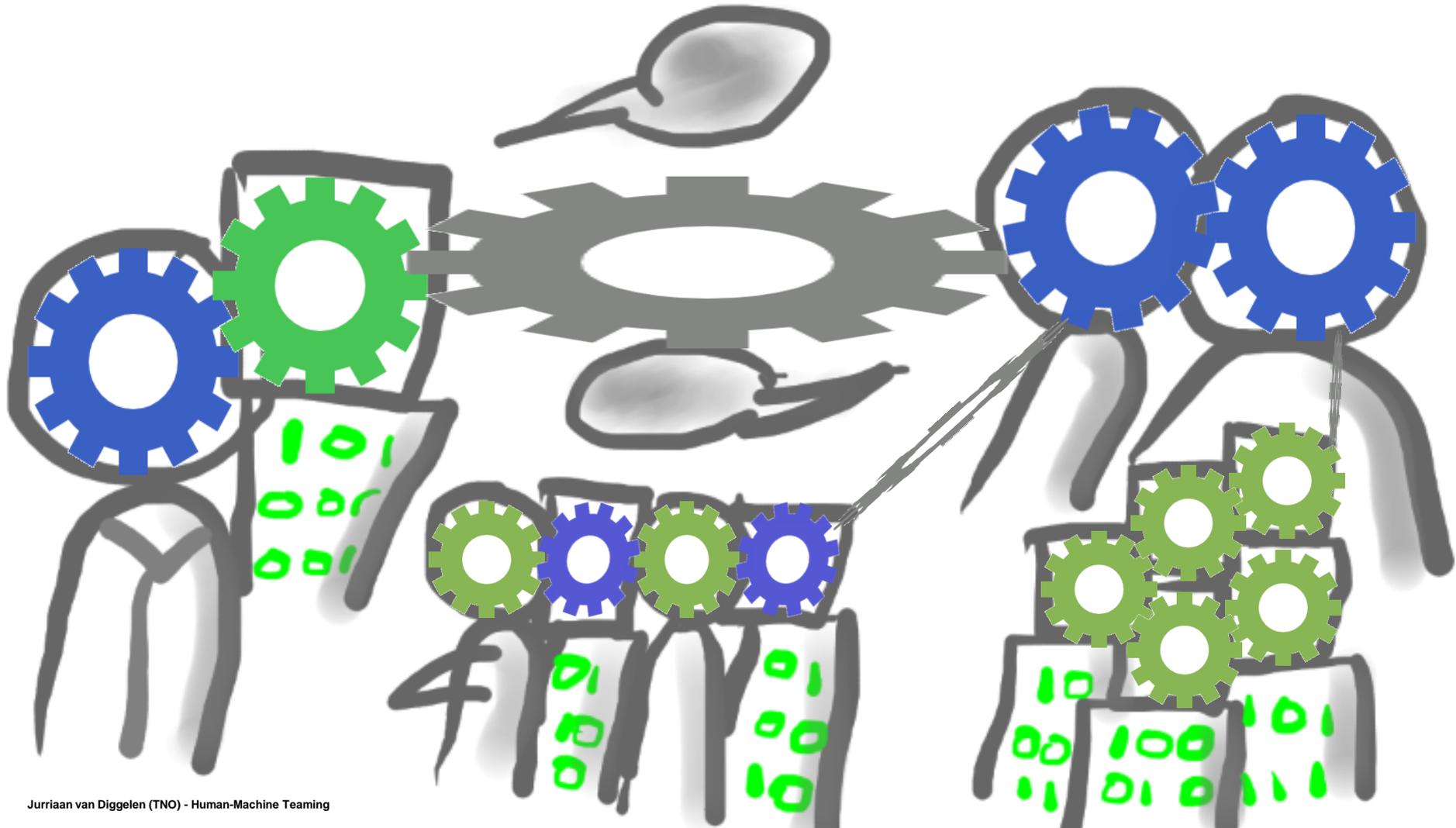
**Human Machine Team**

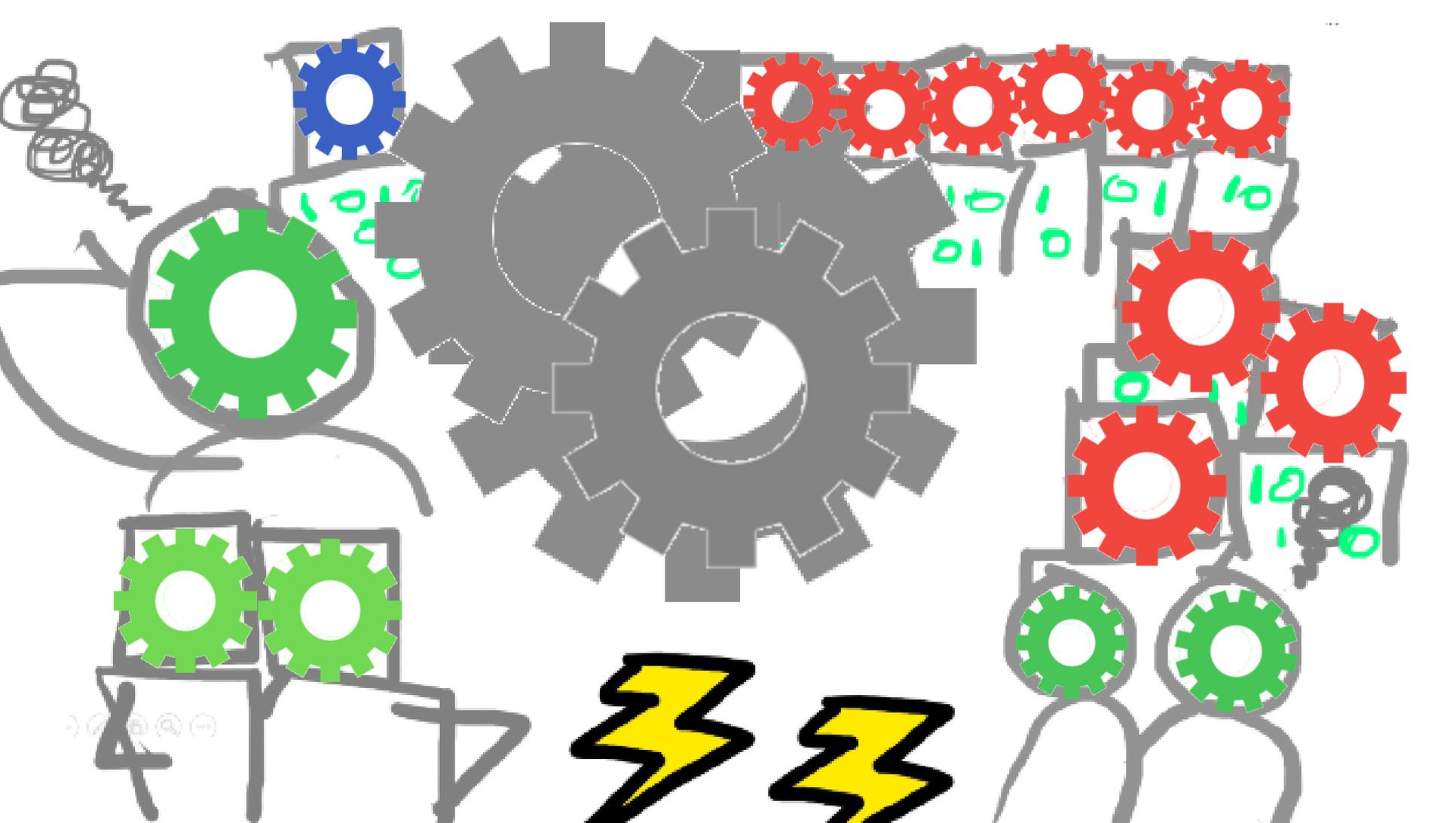


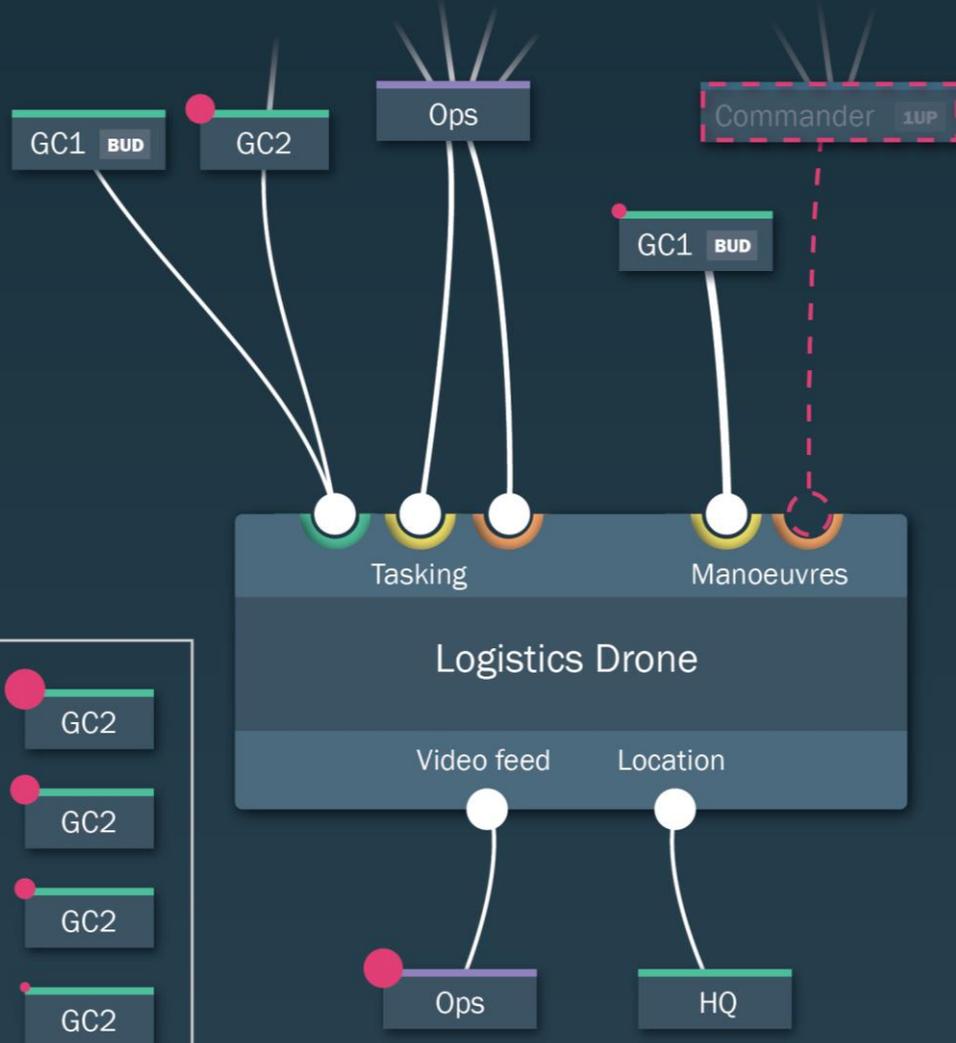
**Hybrid Multi-Team System**



**Hybrid Collective**







## PROTO DESIGN PATTERN GLANCEABLE VIEW

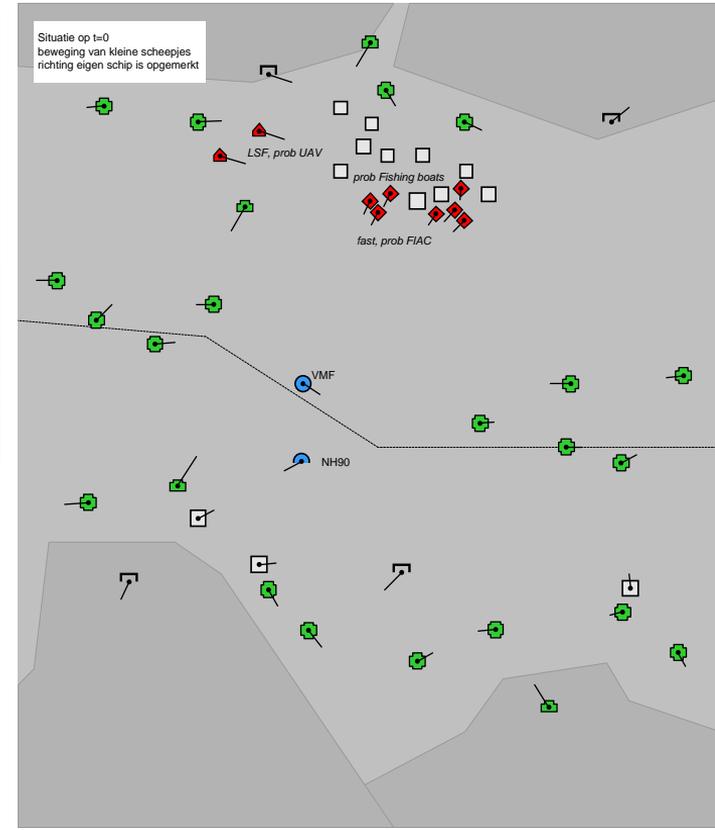
### DESIGN PROBLEM

The Interdependency Inspector is not meant to be monitored continuously. In fact, the user will often only the Interdependency Inspector when alerted, when something has gone wrong or when something unexpected has happened. Therefore, the Inspector needs to be clear about what has recently changed in the overview and make important aspects salient to the user.

### DESIGN SOLUTION

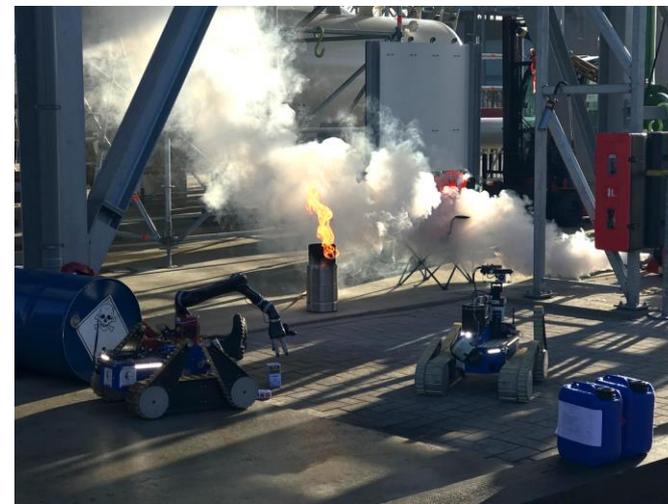
Salient circles are used to mark the changes in interdependency relations. Each change is marked with a circle, which decreases in size as time passes. Thus, the size of the circle serves as an indication of the recency of the change. Missing relations that were previously connected, are marked with the same color.

# APPLICATIONS OF MMT FOR NAVY



Jurriaan van Diggelen (TNO) - Human-Machine Teaming

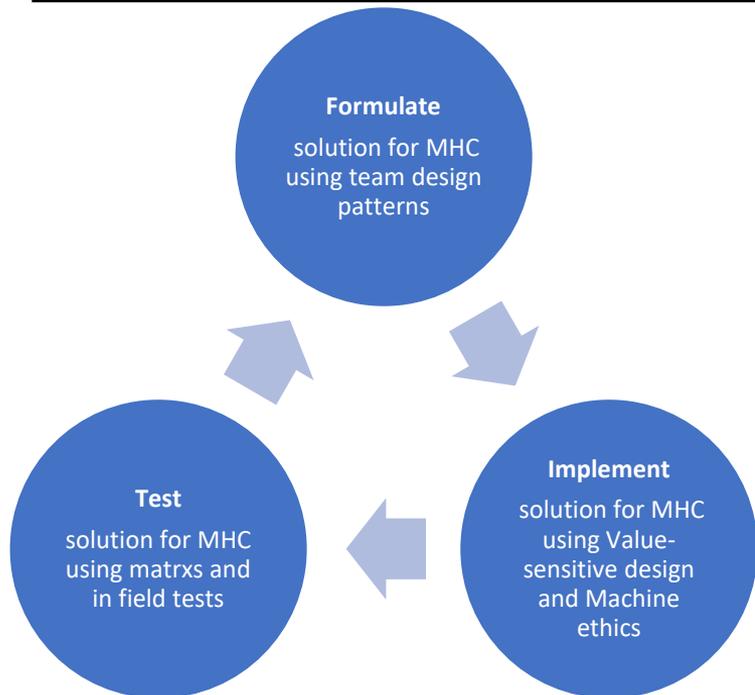
# FIELDTESTS



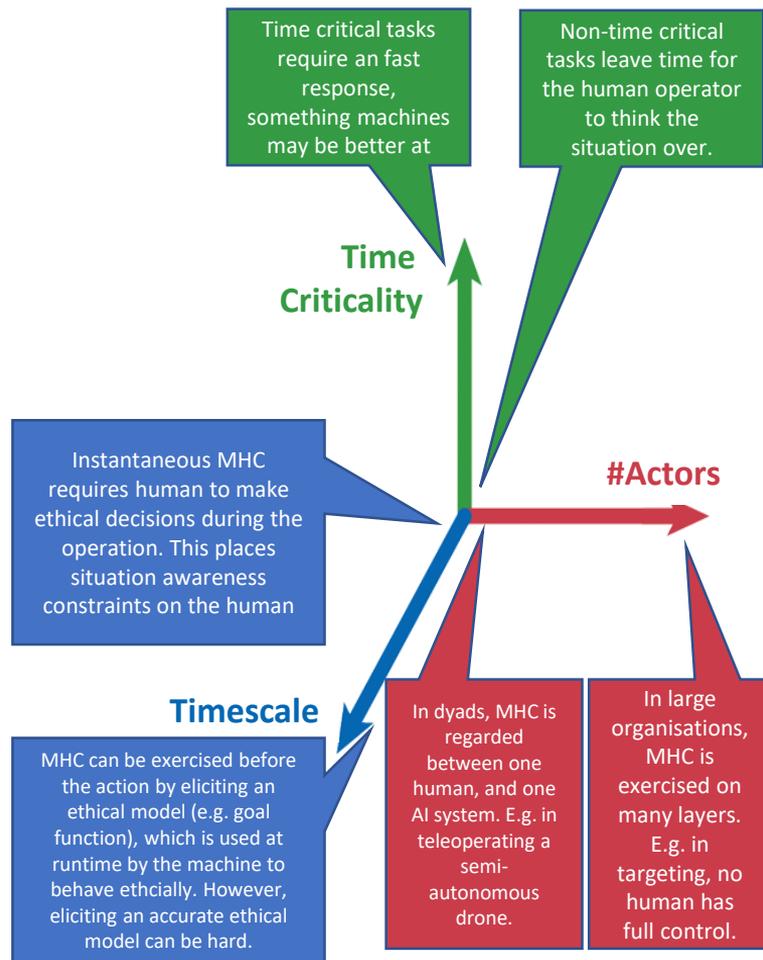
## Goal of the project

*To provide concrete, validated directives to Dutch defense for developing Meaningful Human Control over AI-based and autonomous systems in human-agent teams*

## Meaningful Human Control in Human Agent Teams



## Dimensions of Meaningful Human Control



“

The winner of the robotics revolution will not be who develops this technology first or even who has the best technology, but who figures out how to best use it.

”

Paul Scharre,  
*Robotics on the Battlefield Part 1: Range,  
Persistence and Daring*

ARTIFICIAL  
INTELLIGENCE

NATURAL  
INTELLIGENCE

**QUESTIONS?**



SUMANLA  
BARRUAH.